



**North America
International Auto Show
Detroit, MI**

Thomas Jonsson – GVP Corp. Communications

January 16, 2018

**Creating more value
Saving more lives**

Autoliv

Safe Harbor Statement*

This presentation contains statements that are not historical facts but rather forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements include those that address activities, events or developments that Autoliv, Inc. or its management believes or anticipates may occur in the future. All forward-looking statements, including without limitation, statements related to the Company's strategic review of its operating structure or the terms, timing or structure of any such transaction as a result of such review, if any; the outlook for Passive Safety and Electronics as separate businesses; statements related to the future performance of the Company or of any such businesses if any such transaction is completed; other targets regarding the Company's performance as a single entity; management's examination of historical operating trends and data, as well as estimates of future sales, operating margin, cash flow, effective tax rate or other future operating performance or financial results, are based upon our current expectations, various assumptions and/or data available from third parties. Our expectations and assumptions are expressed in good faith and we believe there is a reasonable basis for them. However, there can be no assurance that such forward-looking statements will materialize or prove to be correct as forward-looking statements are inherently subject to known and unknown risks, uncertainties and other factors which may cause actual future results, performance or achievements to differ materially from the future results, performance or achievements expressed in or implied by such forward-looking statements. In some cases, you can identify these statements by forward-looking words such as "estimates", "expects", "anticipates", "projects", "plans", "intends", "believes", "may", "likely", "might", "would", "should", "could", or the negative of these terms and other comparable terminology, although not all forward-looking statements contain such words. Because these forward-looking statements involve risks and uncertainties, the outcome could differ materially from those set out in the forward-looking statements for a variety of reasons, including without limitation, changes in light vehicle production; fluctuation in vehicle production schedules for which the Company is a supplier, changes in general industry and market conditions or regional growth or decline; changes in and the successful execution of our capacity alignment, restructuring and cost reduction initiatives and the market reaction thereto; loss of business from increased competition; higher raw material, fuel and energy costs; changes in consumer and customer preferences for end products; customer losses; changes in regulatory conditions; customer bankruptcies, consolidations, or restructurings; divestiture of customer brands; unfavorable fluctuations in currencies or interest rates among the various jurisdictions in which we operate; component shortages; market acceptance of our new products; costs or difficulties related to the integration of any new or acquired businesses and technologies; continued uncertainty in pricing negotiations with customers; successful integration of acquisitions and operations of joint ventures; successful implementation of strategic partnerships and collaborations; our ability to be awarded new business; product liability, warranty and recall claims and investigations and other litigation and customer reactions thereto; (including the resolution of the Toyota recall); higher expenses for our pension and other postretirement benefits, including higher funding requirements for our pension plans; work stoppages or other labor issues; possible adverse results of pending or future litigation or infringement claims; our ability to protect our intellectual property rights; negative impacts of antitrust investigations or other governmental investigations and associated litigation relating to the conduct of our business; tax assessments by governmental authorities and changes in our effective tax rate; dependence on key personnel; legislative or regulatory changes impacting or limiting our business; political conditions; dependence on and relationships with customers and suppliers; the uncertainty as to which strategic alternatives may be available with respect to the Electronics business, whether any transaction will be commenced or completed as a result of such review, and the timing and value of any such transaction; risks related to the potential separation of the Electronics business; and other risks and uncertainties identified under the headings "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Reports and Quarterly Reports on Forms 10-K and 10-Q and any amendments thereto. For any forward-looking statements contained in this or any other document, we claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995, and we assume no obligation to update publicly or revise any forward-looking statements in light of new information or future events, except as required by law.

() Non-US GAAP reconciliations are disclosed in our regulatory filings available at www.sec.gov or www.autoliv.com*

CES'18

Autoliv at CES'18

▪ LIV 2.0

- Autoliv research project ride and drive vehicle demonstration experience
- Includes:
 - Autoliv hardware sensors
 - Autoliv developed Co-Pilot AI* based software and HMI* solution
 - Includes Zenuty software features
- Panel discussion (ALV, MIT, Eriksson)

▪ Product Exhibition

- Showcase Autoliv Safety Electronics product portfolio suite of hardware, software and system integration capabilities

▪ New Collaboration Announced

- Zenuity & TomTom

North American International Auto Show

2018 Vehicles of the Year



Volvo XC60 - ALV Content

- Driver Airbag
- Seatbelts with Active Seatbelts
- Integrated Child Cushion
- Airbag ECU and Crash Sensors
- Pyro Safety Switch
- Zenuity ADAS Software



Honda Accord - ALV Content

- Passenger and Side Airbags
- Seatbelts with Pretensioners
- Blind Spot Radar
- ESC and Brake Apply



Ford Navigator - ALV Content

- Driver Airbag and Steering Wheels
- Side Curtain Airbags
- Side Thorax Airbags
- Airbag ECU and Crash Sensors

Vehicle Models Debuted at NAIAS'18

where Autoliv products are well represented



Ford Ranger



Toyota Avalon



Hyundai Genesis



Kia Forte



Audi A7



BMW X2



Ram Truck



Jeep Cherokee



Honda Insight

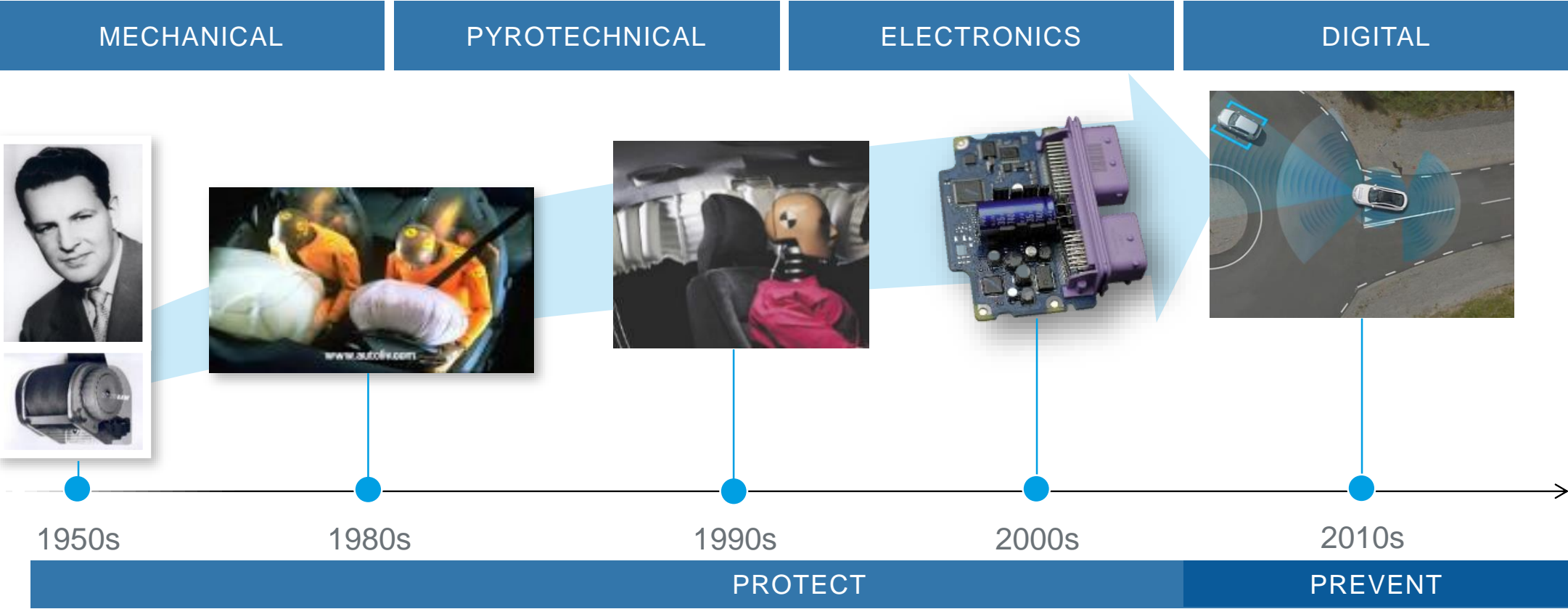


VW Jetta



Industry Pioneer with Strong Heritage

More than 60 years of innovation in Automotive Safety



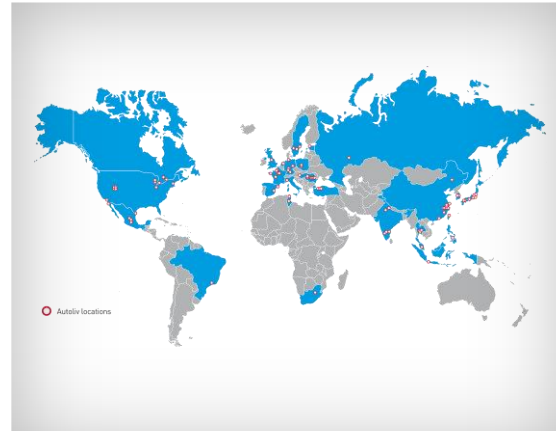
Autoliv – Stronger than ever



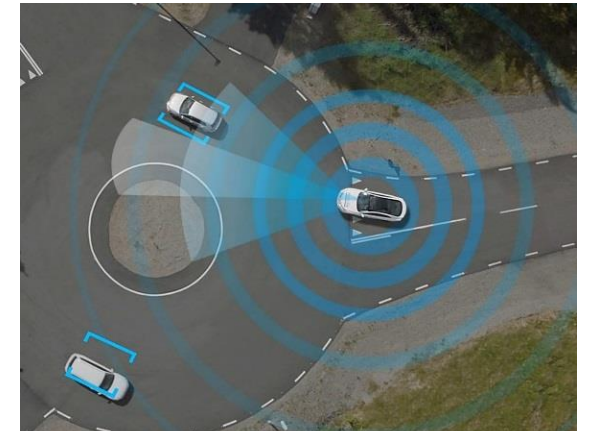
QUALITY LEADER in all parts and aspects of our business



PEOPLE AND CULTURE
We rely on the skills of our people



WORLD LEADING FOOTPRINT
in manufacturing and engineering



INNOVATION
builds the long term success

Automotive Industry in its largest transformation ever

Automotive Mega Trends



AUTOMATED DRIVING & CONNECTIVITY



NEW MOBILITY



CLEAN MOBILITY

Strategic review of transition to stand alone entities*



*Corporate costs and allocations of group resources distributed to entities.***

(*) Illustrative indication of what two standalone companies may look like if our Board were to approve of a separation into two publicly-listed entities.

(**) The distribution may change and may differ from the current assumptions of distribution and allocation

Concludes Strategic Review Process

Prepares for Spin-off of Electronics Business

■ Passive Safety and Electronics are two distinct businesses:

- The pace of technology advancement of the two businesses
- Different market needs driving investments for growth and innovation (RD&E)
- Different Sales growth rates over the near and long-term with limited customer or operational synergies
- The skill set and talent of people throughout the organizations (leadership, engineering, sales)
- Potentially a different shareholder profile due to the timing of returns



Autoliv concludes strategic review and prepares for spin-off of its Electronics segment

(Stockholm, Sweden, December 12, 2017) – Autoliv, Inc. (NYSE:ALV and SSE:ALH01), the worldwide leader in automotive safety systems, today announced that its Board of Directors has concluded its strategic review and decided to prepare for a spin-off of its Electronics business segment, creating a new, independent publicly traded company during the third quarter of 2018.

The analyses conducted under the strategic review concluded that the assumptions made at the time of the initial announcement in September 2017 to separate the Company hold true. Through the separation, additional value for shareholders and other stakeholders will be created by the ability to better address two distinct, growing markets, with leading product offerings.

The key drivers for the separation include:

- The different pace of technology advancement in the two businesses
- Different skill sets of people throughout the organizations (leadership, engineering, sales)
- Different sales growth rates over the near and long term with limited customer or operational synergies
- Different market needs driving investments for growth and innovation (RD&E)
- A potentially different shareholder profile due to the timing of returns

"With the strategic review concluded we now continue the process with full focus on a successful introduction of our two business segments as stand-alone companies during 2018. We are excited about the strategic opportunities for both our current business segments as separate companies", said Jan Carlsson, Chairman, President and CEO of Autoliv.

The spin-off will be effected by a payment of a dividend of the common stock of the new Electronics company on a pro-rata basis to the holders of common shares (including through Swedish Depository Receipts) of Autoliv as of a yet to be determined record date.

As part of the preparation for the spin-off, the Electronics business is expected to make a cash injection from Autoliv, with the underlying objective of Autoliv to remain strong investment grade. The intent is for the spin-off to be listed to stockholders both in the US and Sweden. A Form 10 registration statement for the transaction will be filed with the Securities and Exchange Commission during the first half of 2018. It will include historical financial information for the Electronics business on a stand-alone basis for the fiscal years 2015-2017 and other details regarding the proposed spin-off.

After the spin-off, Autoliv's current Passive Safety segment would continue to operate under the Autoliv name, with continued listings on the New York Stock Exchange and Nasdaq Stockholm. The Electronics business will assume a new company name to be announced at a later stage. It is also expected to be listed on the Swedish Stock and Bondex. Both companies are to be headquartered in Stockholm, Sweden.

Forward-looking full year 2018 indicators for the stand-alone entities are expected to be given in connection with Autoliv's Q4 2017 earnings release. The spin-off is expected to be completed during the third quarter of 2018 subject to market, regulatory and certain other conditions, including approval by Autoliv's board of directors. There can be no assurance regarding the ultimate timing of the spin-off or that the spin-off will ultimately occur. Further updates to the progress of the separation and stock market listing process will be provided in a timely manner.

“The speed of change in our market and environment is unprecedented”

To provide greater value to stakeholders by allowing the two entities to maximize their potential on their own

Targets Stand Alone Passive Safety and Electronics

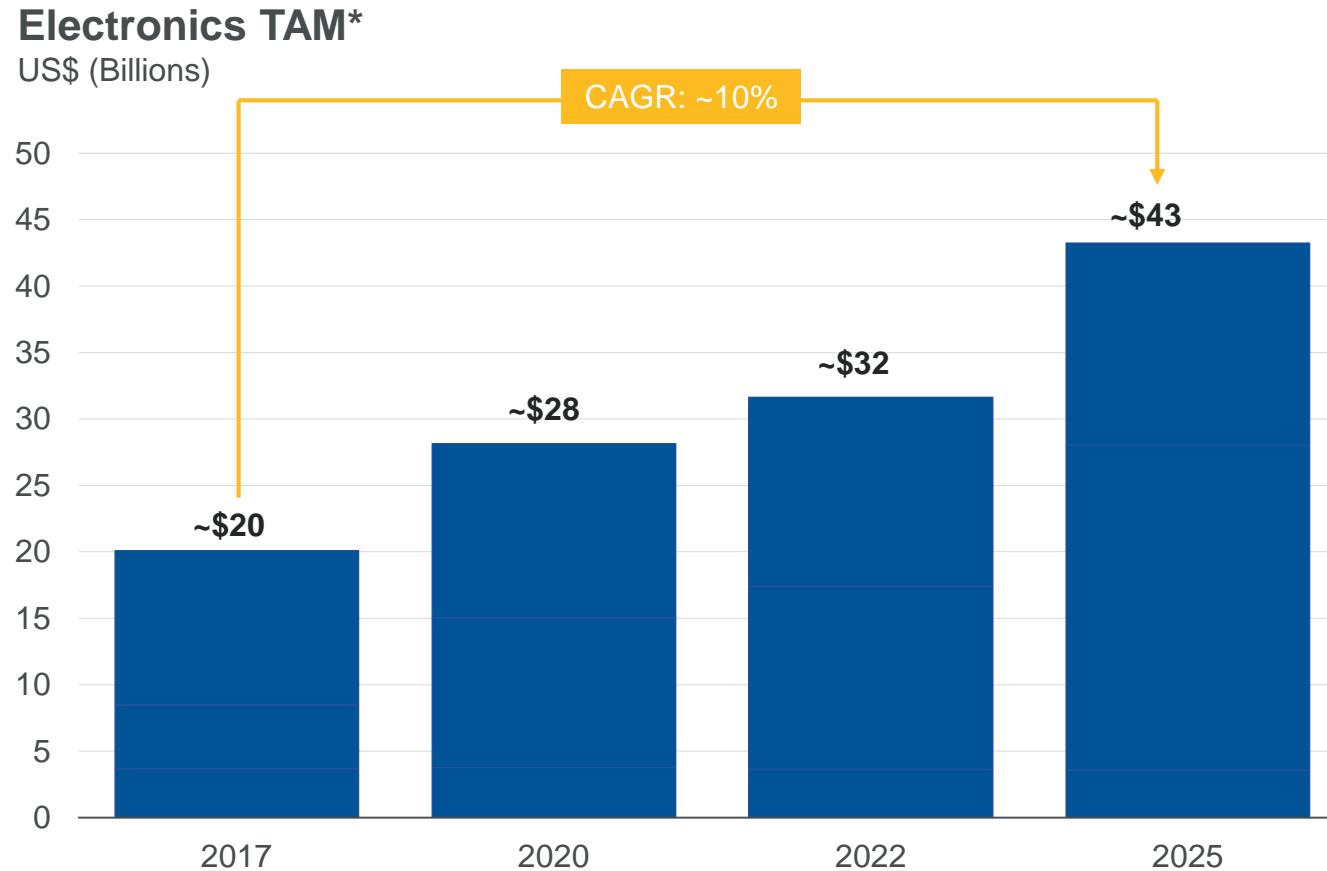
CMD 2017 – Target Update

	2020 Target	2022 Target
Autoliv Passive Safety	<ul style="list-style-type: none">▪ Sales >\$10B▪ Sales CAGR*** ~8%▪ Adj. Operating Margin* ~13%	<ul style="list-style-type: none">▪ Sales – at least hold market share and at least grow LVP plus 1%▪ Sales CAGR*** ~6%▪ Adj. Operating Margin* – at least maintain margins from 2020 levels
Autoliv Electronics	<ul style="list-style-type: none">▪ Sales ~\$3B with AS** >\$1B▪ Sales CAGR*** ~10% where AS is >10% CAGR▪ Adj. Operating Margin* 0-5%	<ul style="list-style-type: none">▪ Sales ~\$4B with AS** ~\$2B▪ Sales CAGR*** ~12% where AS is ~23% CAGR▪ Adj. Operating Margin* improve vs. 2020

(*) Non-US GAAP measure excludes costs related to Antitrust matters and capacity alignment, (**) Active Safety, (***) Compound Annual Growth Rate 2017 to 2020 assuming 2017 LTM as of Q2'17.

Electronics ~\$43B Market in 2025

~10% CAGR 2017 to 2025

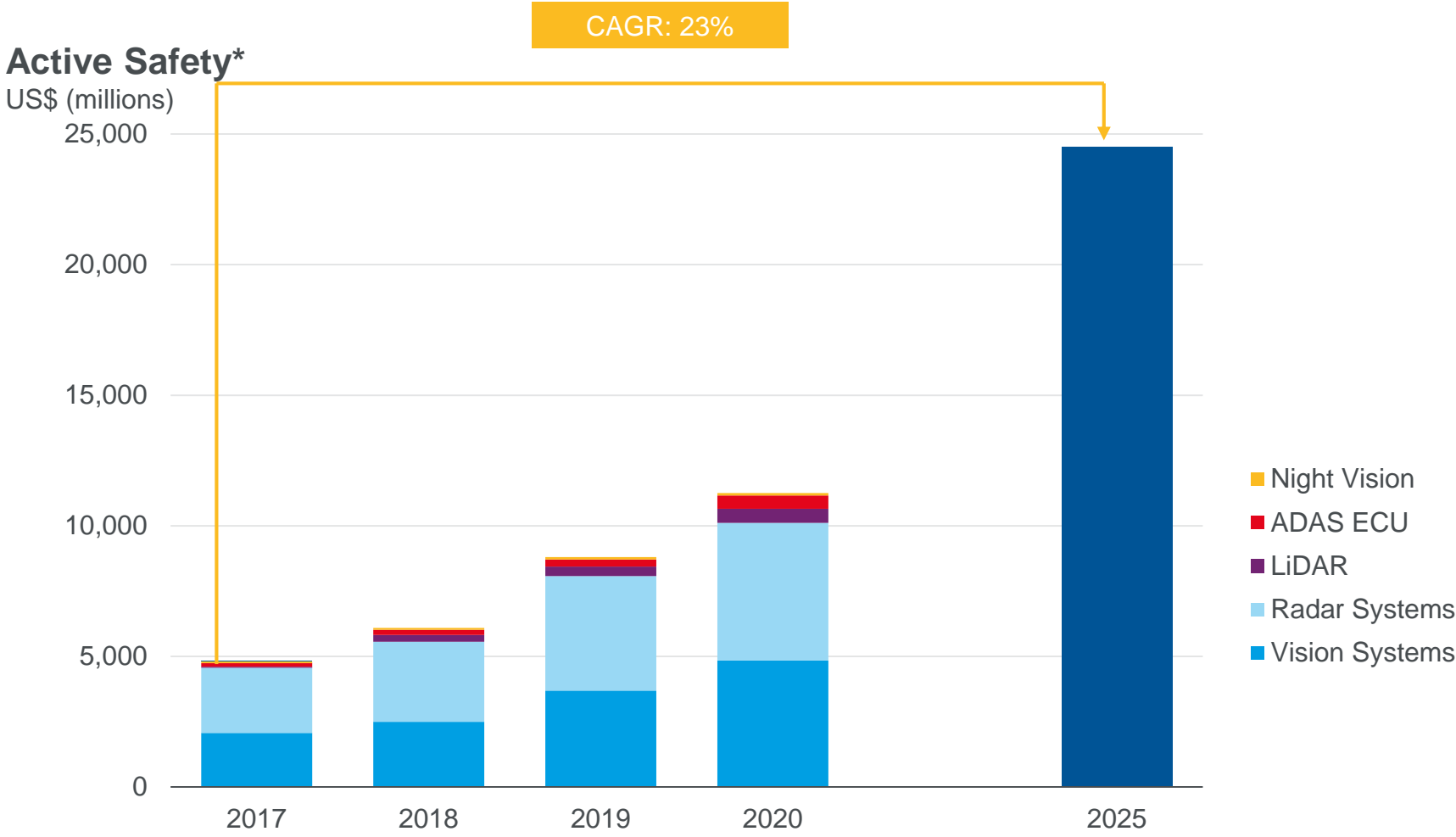


*) TAM (Total Addressable Market), CAGR (Compound Annual Growth Rate),

**) Active Safety Market includes Radar (Front/side/rear), Forward looking Cameras (Mono/Stereo/Night Vision), Other (Advanced Driver Assist Electronic Control Unit, LiDAR).

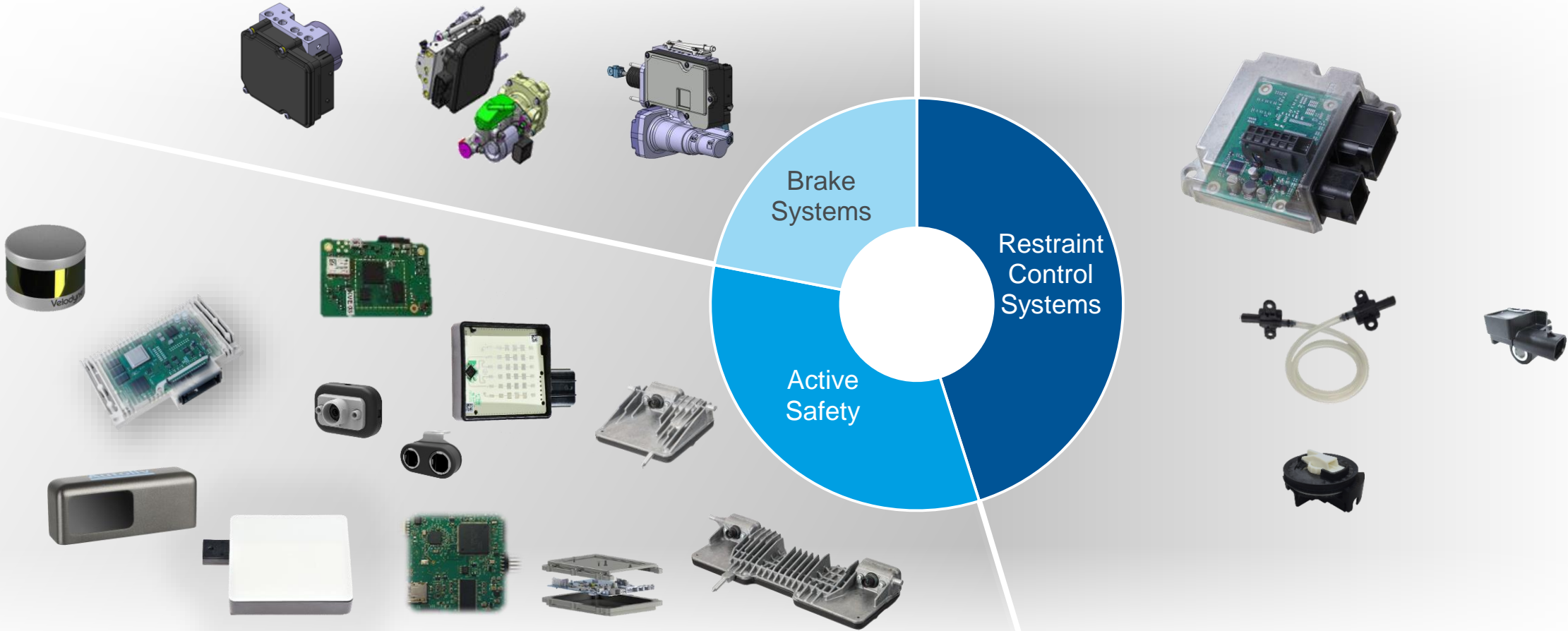
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Active Safety Sensor Market



*) Active Safety Market includes Radar (Front/side/rear), Forward looking Cameras (Mono/Stereo/Night Vision), Other (Advanced Driver Assist Electronic Control Unit, LiDAR).

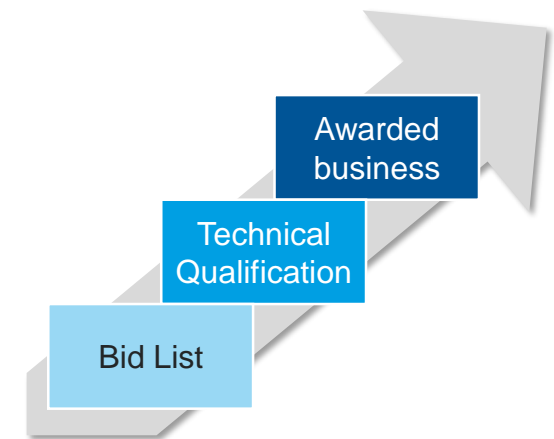
One of the World's broadest Safety Electronics Product Portfolios



Active Safety – Customer* snapshot

2013

Customer	RADAR			VISION**			ADAS ECU			LIDAR		
Customer 1	█			█			█					
Customer 2				█								
Customer 3												
Customer 4												
Customer 5	█											
Customer 6	█											
Customer 7												
Customer 8	█											
Customer 9	█											
Customer 10												
Customer 11												
Customer 12												
Customer 13												
Customer 14												
Customer 15												
Customer 16												
Customer 17				█								
Total	5	5	5	3	1	1	1	1	1	0	0	0

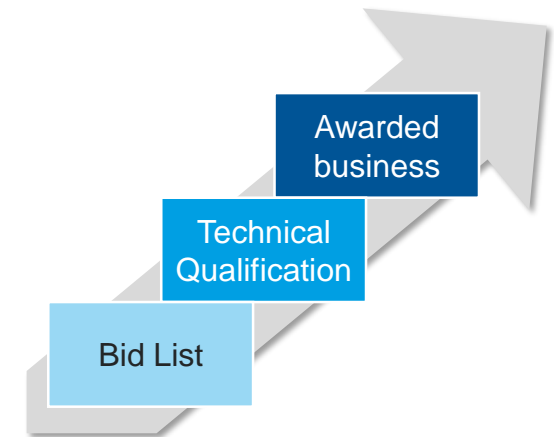


(*) Represents >90% of global light vehicle production, (**) Vision based on Autoliv developed algorithms.

Active Safety – Customer* snapshot

Sep-2017

Customer	RADAR			VISION**			ADAS ECU			LIDAR		
Customer 1												
Customer 2												
Customer 3												
Customer 4												
Customer 5												
Customer 6												
Customer 7												
Customer 8												
Customer 9												
Customer 10												
Customer 11												
Customer 12												
Customer 13												
Customer 14												
Customer 15												
Customer 16												
Customer 17												
Total	14	11	7	13	8	3	9	5	2	9	2	0



(*) Represents >90% of global light vehicle production, (**) Vision based on Autoliv developed algorithms.

The Developing Eco-System

Zenuity provides Sensor Fusion, Decision and Control

Autoliv

Cloud



Autoliv

Sensors



Decision & Control
Sensor Fusion



Actuators



ZENUITY – *the technology*

- **World-class driver-assistance**

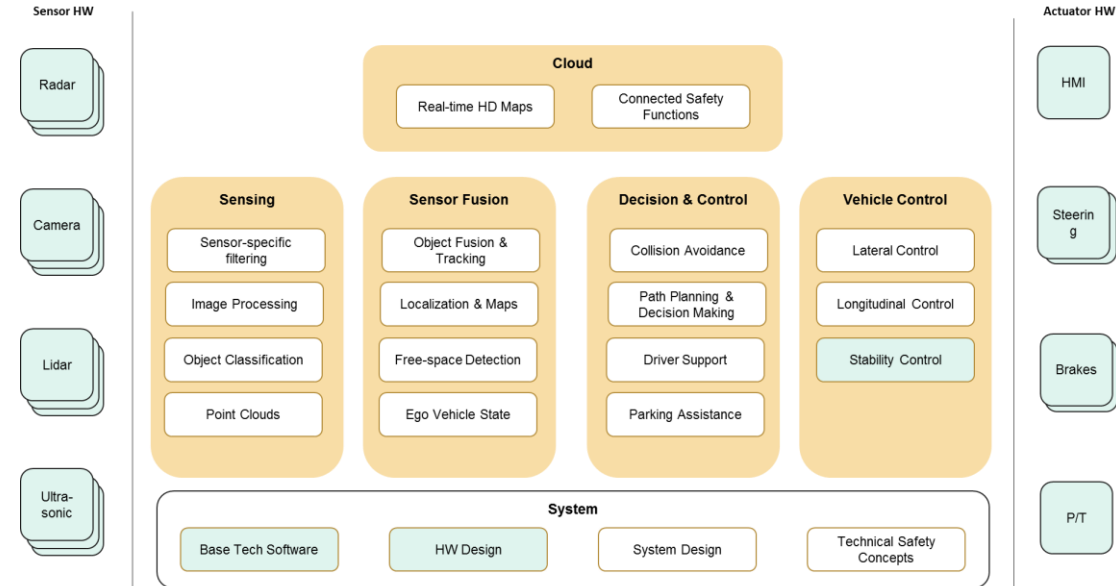
Concrete ADAS offer in production now
More than 200 designed customer features

- **Self-driving technologies**

Complete, from raw sensor data to vehicle actuators
Volvo Drive-Me as development platform
Deep learning integration demonstrated
Automotive graded commercialization
Connected safety in cloud

- **Establishing an eco-system**

Tier1, OEM, Chipset AI, Cloud, Off-shore engineering, Map provider, Urban robotics, ...



Where are we now?

Products

- Production ready baseline out of today's Volvo XC90 platform
- Enhanced and additional features to launch 2019

LEADING
ADVANCED
DRIVER
ASSISTANCE

HIGHLY
AUTOMATED
DRIVING

- Equivalent with "Level 4+"
- Full Autonomous Driving system suite launched 2021

CLOUD
BASED
AUTOMOTIVE
SOFTWARE

- Starting with "Road friction indication"
- Include V2X and holistic path planning

System offering from sensors to actuators

Hardware-agnostic, driving standardization

Real-life safety based

Summary Recap

- **Strong customer feedback from CES'18**
- **Electronics spin is on track for Q3'18**
- **Continued strong customer activity in Safety Electronics and Active Safety around our product portfolio**
- **Zenuity development milestones on track with strong customer interest**



Each year, Autoliv's
products save over
30,000 lives

Autoliv