

# Earnings Conference call Webcast

1<sup>st</sup> Quarter Financial Results April 22, 2015



Copyright Autoliv Inc., All Rights Reserved

#### Safe Harbor Statement \*

This presentation contains statements that are not historical facts but rather forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements include those that address activities, events or developments that Autoliv, Inc. or its management believes or anticipates may occur in the future. All forward-looking statements, including without limitation, management's examination of historical operating trends and data, as well as estimates of future sales, operating margin, cash flow, effective tax rate or other future operating performance or financial results, are based upon our current expectations, various assumptions and data available from third parties. Our expectations and assumptions are expressed in good faith and we believe there is a reasonable basis for them. However, there can be no assurance that such forward-looking statements will materialize or prove to be correct as forward-looking statements are inherently subject to known and unknown risks, uncertainties and other factors which may cause actual future results, performance or achievements to differ materially from the future results, performance or achievements expressed in or implied by such forward-looking statements. Because these forward-looking statements involve risks and uncertainties, the outcome could differ materially from those set out in the forward-looking statements for a variety of reasons, including without limitation, changes in global light vehicle production; fluctuation in vehicle production schedules for which the Company is a supplier, changes in general industry and market conditions or regional growth decline, changes in and the successful execution of our capacity alignment, restructuring and cost reduction initiatives and the market reaction thereto; loss of business from increased competition; higher raw material, fuel and energy costs; changes in consumer and customer preferences for end products; customer losses; changes in regulatory conditions; customer bankruptcies, consolidations, restructurings or divestiture of customer brands; unfavorable fluctuations in currencies or interest rates among the various jurisdictions in which we operate; component shortages; market acceptance of our new products; costs or difficulties related to the integration of any new or acquired businesses and technologies; continued uncertainty in pricing negotiations with customers. our ability to be awarded new business; product liability, warranty and recall claims and investigations and other litigation and customer reactions thereto; higher expenses for our pension and other postretirement benefits including higher funding requirements for our pension plans; work stoppages or other labor issues; possible adverse results of pending or future litigation or infringement claims; negative impacts of antitrust investigations or other governmental investigations and associated litigation relating to the conduct of our business; tax assessments by governmental authorities and changes in our effective tax rate; dependence on key personnel; legislative or regulatory changes limiting our business; political conditions; dependence on and relationships with customers and suppliers; and other risks and uncertainties identified under the headings "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Reports and Quarterly Reports on Forms 10-K and 10-Q and any amendments thereto. The Company undertakes no obligation to update publicly or revise any forward-looking statements in light of new information or future events. For any forward-looking statements contained in this or any other document, we claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995, and we assume no obligation to update any such statement.

(\*) Non-US GAAP reconciliations are disclosed in our 8-K/10-K/10-Q filings available at www.sec.gov or www.autoliv.com.



# **Q1 Highlights**Strong start to 2015

#### Financial Performance

- Organic Sales\* growth 3.9%, 2pp better than LVP
- Operating margin\* 8.9%, better than expected
- EPS\* \$1.42, includes \$0.07 related to discrete tax items
- RoCE\* ~ 22%, RoE\* ~ 15%
- Operating cash flow \$84M

#### Capital Structure and Shareholders returns

- Reached 0.5 times leverage ratio\*
- \$152M returned to shareholders
  - Dividend paid \$0.54 per share and repurchased ~ 0.9M shares

#### Active Safety

Organic sales\* growth ~ 31%

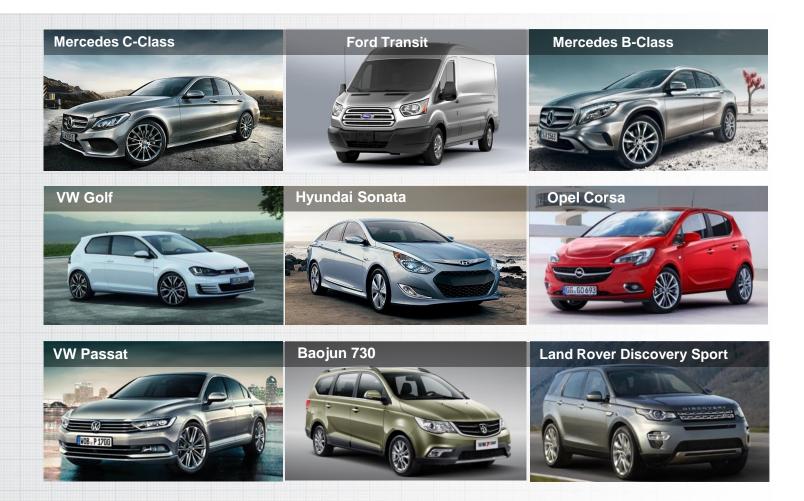
Organic Sales\* growth and Operating margin\* were better than guidance.

(\*) Non-US GAAP measure, Earnings per share, Return on Capital Employed and Return on Equity exclude costs for capacity alignments and antitrust matters, Light Vehicle Production according to IHS @ April 16, 2015.



### **Strong Performing Models**

### Contributing to solid organic sales\* growth in Q1'15



- ◆ Active Safety organic sales\* growth ~ 31% in Q1'15.
- (\*) Non-US GAAP measure.



## **Strong Volume Growth**

### Unit growth exceeds LVP in essentially all product areas

Autoliv Quantities Delivered (Millions unless specified)	Q1'15	vs. PY
Seatbelts	36.7	2%
Pretensioners (of which)	15.0	2%
<ul> <li>Active Seatbelts (of which)</li> </ul>	0.7	13%
Frontal Airbags	11.8	4%
Knee Airbags (of which)	1.3	3%
Side Airbags	21.5	3%
Chest (Thorax)	11.6	4%
Head (Curtain)	9.9	2%
Steering Wheels	4.2	14%
Electronic Control Units	4.2	(1)%
Active Safety Sensors	1.4	42%
LVP* TRIAD	10.2	(0.1)%
LVP* GLOBAL	22.1	1.9%

<sup>◆</sup> ECU volumes were slightly negative due the timing of new program phase-ins.



<sup>(\*)</sup> Light Vehicle Production according to IHS @ April 16, 2015, TRIAD (WEU, North America, Japan).

#### **Market Conditions**

#### The macro environment remains mixed

#### Asia

- China growth remains strong, Q2'15 LVP ~ 9%
- Japan LVP is expected to decline for FY'15, Q2 (8)%
- RoA LVP growth of 2%, driven by India and Thailand

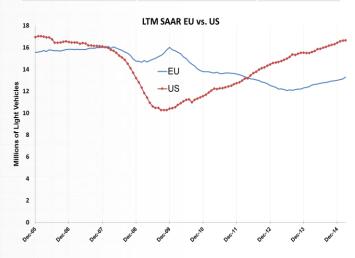
#### Americas

- Stable US SAAR between 16 to 17M, driven by positive replacement demand and low interest rates
- US inventories\*\* ~ 58 days
- South America LVP no real signs of recovery

#### Europe

- EU27\*\* vehicle registrations continue to show a slow steady recovery while EEU declines continue
- LVP is now expected to be relatively flat for FY'15, Q2'15 (2)%

FY'15 L'	<b>VP</b> * @ Apr. 16, 20	015
Region	<u>Vehicles</u> (Mil's)	YoY Chg.
China	23.3	+7%
Japan	8.6	(5)%
RoA	12.4	+2%
North America	17.4	+2%
South America	3.5	(9)%
Europe	20.1	0%
Global	87.3	+1.9%



<sup>◆</sup> LVP\* growth outlook for FY'15 is now ~ 20% lower than expected at the beginning of the year.



<sup>(\*)</sup> Light Vehicle Production according to IHS @ April 16, 2015, (\*\*) Source: ACEA & Ward's Auto.

# **Q1 Financial Overview**Solid financial performance

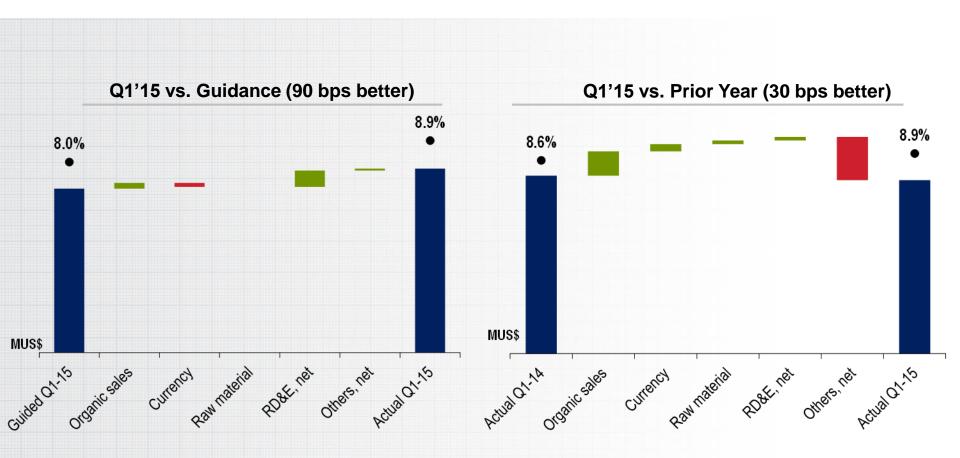
(US\$ Million's unless specified)	2015	2014
Sales	\$2,174	\$2,296
<b>Gross Profit</b>	\$423 <sup>19.5%</sup>	\$445 <sup>19.4%</sup>
Operating Income*	\$193 <sup>8.9%</sup>	\$198 <sup>8.6%</sup>
EPS* (assuming dilution)	\$1.42	\$1.43
RoCE*	22%	23%
RoE*	15%	13%
<b>Operating Cash flow</b>	\$84	\$185
Dividend**	\$0.54	\$0.52
GLVP*** (annual run rate)	~ 88.2M	~ 86.6M

<sup>(\*)</sup> Non-US GAAP, Earnings per share, Return on Capital Employed and Return on Equity exclude costs for capacity alignments and antitrust matters, (\*\*) Dividend paid per share, (\*\*\*) Global Light Vehicle Production according to IHS @ April 16, 2015.



<sup>•</sup> Q1'15 currency translation effect on sales ~ (\$210)M and positive net currency effect on EPS is \$0.06.

# Operating Income\* Bridge Q1'15 vs. Guidance and Prior Year





Operating Margin\* 8.9%.

<sup>(\*)</sup> Non-US GAAP measure, excludes costs for capacity alignments and antitrust matters.

#### **Cash Flow**

### Investments for growth in CapEx and shareholder returns

(US\$ Million's unless specified)	Q1 2015	Q1 2014	FY 2014	FY 2013	FY 2012	FY 2011	FY 2010
Net Income	36	131	469	490	486	627	596
Depreciation & Amortization	74	74	305	286	273	268	282
Other, net	(20)	(6)	42	43	10	38	57
Change in operating WC *	(6)	(14)	(103)	19	(80)	(175)	(11)
Operating cash flow	84	185	713	838	689	758	924
Capital Expenditures, net	(128)	(93)	(453)	(379)	(360)	(357)	(224)
Free cash flow **	(44)	92	260	459	329	401	700
Dividend payment	48	49	195	191	178	154	58
Share repurchase	104	94	616	148	0	0	0



<sup>•</sup> Shareholder returns of \$152M during Q1'15.

<sup>(\*)</sup> Non US GAAP measure, (\*\*) Non-US GAAP measure, before acquisitions, reconciliation to free cash flow is provided above.

### **Segment Reporting** Q1 2015

	Organic	<u>Operatin</u>	g Margin	Cap	<u>Ex</u>	<u>D8</u>	<u>&amp; A</u>
	Growth *	2015	2014	2015	2014	2015	2014
Passive Safety ***	3.1%	3.5%	8.0%	6.6%	4.1%	3.3%	3.1%
Airbags	3.1%						
Seatbelts	3.3%						
Electronics ***	7.6%	2.5%	5.3%	3.3%	3.5%	3.0%	2.9%
Passive Safety	(2.6)%						
Active Safety	31.4%						
Autoliv Group ****	3.9%	8.9% *	8.6% *	5.9%	4.0%	3.4%	3.2%
GLVP **	1.9%						



Segment reporting under our new organizational structure.

# Looking Ahead Q2'15 Guidance

- Sales
  - YoY organic sales\* increase ~ 6%
    - mainly related to strong growth in Active Safety and Europe as well North America and China
  - Sequential consolidated sales increase ~ 5%
    - due to China and North America mainly
- Operating Margin\* ~ 9%
  - YoY
    - positive effects from organic sales\*, commodity costs and currencies are more than off-set by RD&E, net and the ramp-up of capacity for growth
  - Sequential
    - lower organic sales\* effect and higher RD&E, net

- ◆ Organic sales\* growth in Q2'15 is more than offset by negative currency translation effects.
- (\*) Non-US GAAP measures, Operating Margin excludes costs for capacity alignments and antitrust matters.



# **Looking Ahead** FY'15 Indication

- Sales
  - YoY organic sales\* increase > 6%
    - mainly related to strong growth in Active Safety and Europe as well North America and China
  - YoY currency translation effect > (8)%
    - primarily due to the strengthening US \$
- Operating Margin\* ~ 9.5%
  - YoY
    - positive effects from organic sales, commodity costs and currencies are partially off-set by RD&E, net and the ramp-up of capacity for growth and vertical integration

• Expected strong organic sales\* growth for FY'15 is more than offset by negative currency translation effects.

(\*) Non-US GAAP measures, Operating Margin excludes costs for capacity alignments and antitrust matters.



### **Financial Outlook**

			Q2'15	FY'15
Sales				
Organic*			~ 6 %	> 6%
Acquisitions	s / (Dive	estitures)	-	-
Fx**			> (10)%	> (8)%
Consolidat	ed Sale	es	> (4)%	~ (2)%
Operating	Margin	*	~ 9%	~ 9.5%
				7 111
Exchange rates**	Q2 2015	FY 2015		
EUR / US\$	1.0754	1.0884		
US\$/JPY	120.20	119.90		
US\$ / KRW	1091	1094		
US\$ / MXN	14.92	14.94		
US\$ / CNY	6.20	6.21		

<sup>•</sup> For FY'15 margins are expected to improve even with higher RD&E, net.



<sup>(\*)</sup> Non-US GAAP measures, Operating Margin excludes costs for capacity alignments and antitrust matters, (\*\*) Mid-April exchange rates.



# <u>Autoliv</u>

Every year, Autoliv's products save over 30,000 lives

and prevent ten times as many severe injuries

